



# On the Role of Designing in Complex Adaptive Systems

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# Some Terms and Concepts

# Some Terms and Concepts

Closed and open systems

Equilibrium and stability

Simple, complicated, and complex systems

Dissipative structures and complex adaptive systems

# Some Terms and Concepts

Closed

Closed system: no external forces and no flows across its boundary

Equilibrium

Simple,

Open system: external forces and flows across its boundary

Dissipative systems

# Some Terms and Concepts

Closed and open systems

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Simple, complicated, and complex systems

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# Some Terms and Concepts

Closed

Equilibrium: all forces and flows sum to

Equilibrium

zero and/or entropy production is zero

Simple,

Stability: tendency to preserve a particular

Dissipa

state: near to equilibrium systems;

systems

self-organising systems

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# Some Terms and Concepts

Closed

Equilibrium

Simple,

Dissipative

systems

Simple systems: a few linear elements with linear interactions; no need to decompose to understand them

# Some Terms and Concepts

Closed

Equilibrium

Simple,

Dissipative  
systems

Complicated systems: many (differentiated) managed and controlled elements with controlled interactions; decomposable and behaviour is sum-of-parts

# Some Terms and Concepts

Closed

Equilibrium

Simple,

Dissipative  
systems

Complex systems: very large number of (same or differentiated) variable elements with non-linear behaviour and/or non-linear interactions; self-organising and emergent behaviour

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Dissipative structures: Ilya Prigogine's theory of far-from-equilibrium thermodynamics and its principle of maximum entropy export as an account for how open dissipating systems self-organise stable structures

A theoretical but controversial account of self-organisation

# Some Terms and Concepts

Closed  
Equilibrium  
Simple,  
Dissipative  
systems

Complex Adaptive Systems (CAS): cf  
Kauffman, Holland, Gell-Mann and others:  
very large number of self-adapting agents  
(elements) with non-linear behaviour and  
non-linear interactions

A commonly accepted characterisation of  
self-organising systems, but no theoretical  
account

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# Analogues or Homologues?



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Are cities dissipative structures, or just somehow analogous to them?

Is the Internet a CAS, or does it just share some CAS characteristics?

Are healthcare systems homologues of CASs, or of far-from-equilibrium systems?

# Designing in ...

# Designing in ...

Simple systems

# Designing in ...

Simple

Designing simple systems ...

design everything and

put it all together

# Designing in ...

Simple systems

Complicated systems

# Designing in ...

Simple

Designing complicated systems ...

Complicated

design each component and

assemble sub-systems and

incrementally construct complete systems



# Designing in ...

Simple systems

Complicated systems

Complex Adaptive Systems

# Designing in ...

Simple

Designing Complex Adaptive Systems ...

Complic

?

Comple

# Designing in ...

Simple

Designing changes to CASs ...

Complic

Design a very large set of self-adapting  
elements with non-linear interactions

Comple

that *change* the self-organising emergent  
behaviour of the complete system

# An Example: Cities and Towns



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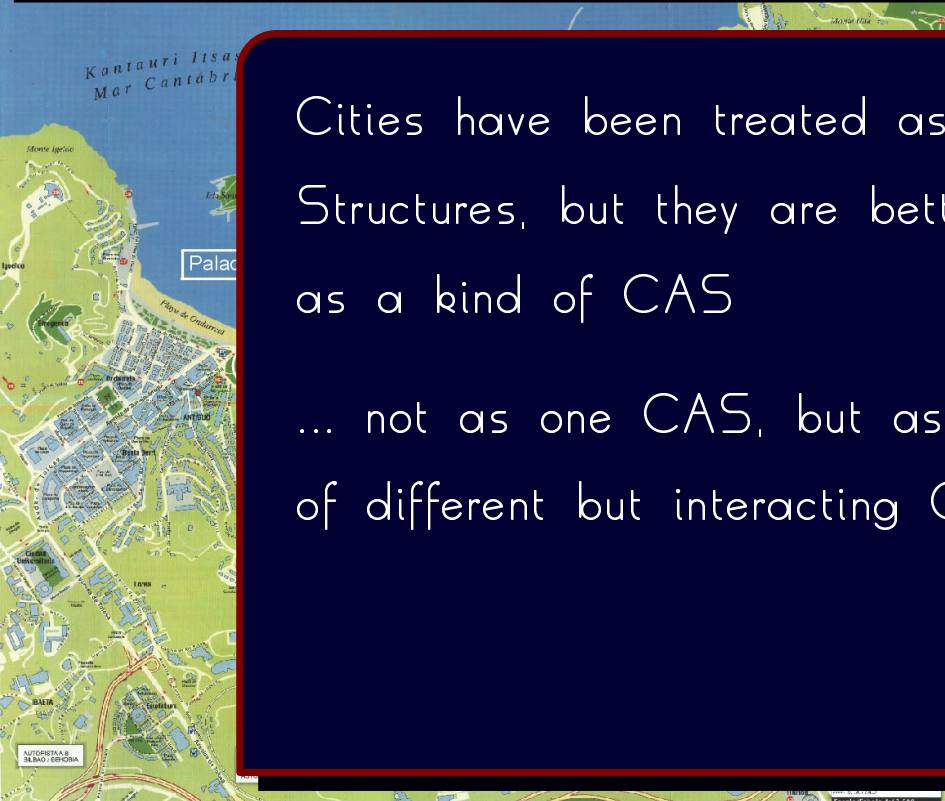


# An Example: Cities and Towns





# An Example: Cities and Towns



Cities have been treated as Dissipative Structures, but they are better understood as a kind of CAS

... not as one CAS, but as a combination of different but interacting CAS





# An Example: Cities and Towns

Urban traffic-flow systems ...

Can we design additional interacting CAS elements that result in

lower  $CO_2$  emissions,

reduced average urban journey times,

reduced traffic noise,

better public transport?



